

LEAD FOR TRUST

Unilever Sustainable Living Plan

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PHOTO: SHARON KONG, MALAYSIA

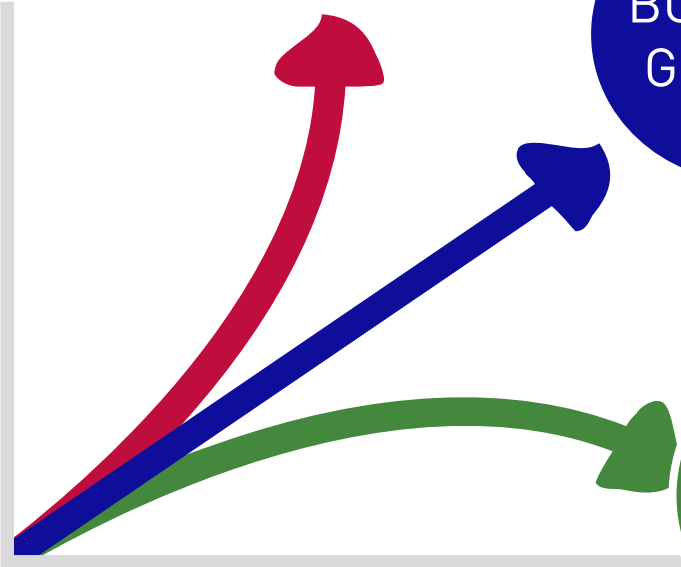


OUR VISION



POSITIVE
SOCIAL
IMPACT

BUSINESS
GROWTH



DECOUPLE
ENVIRON-
MENTAL
FOOTPRINT



UNILEVER SUSTAINABLE LIVING PLAN

IMPROVING HEALTH
AND WELL-BEING
FOR MORE THAN
1 BILLION

HEALTH AND HYGIENE

NUTRITION

REDUCING
ENVIRONMENTAL
IMPACT
BY **1/2**

GREENHOUSE GASES

WATER

WASTE

SUSTAINABLE SOURCING

ENHANCING
LIVELIHOODS
FOR
MILLIONS

FAIRNESS IN THE WORKPLACE

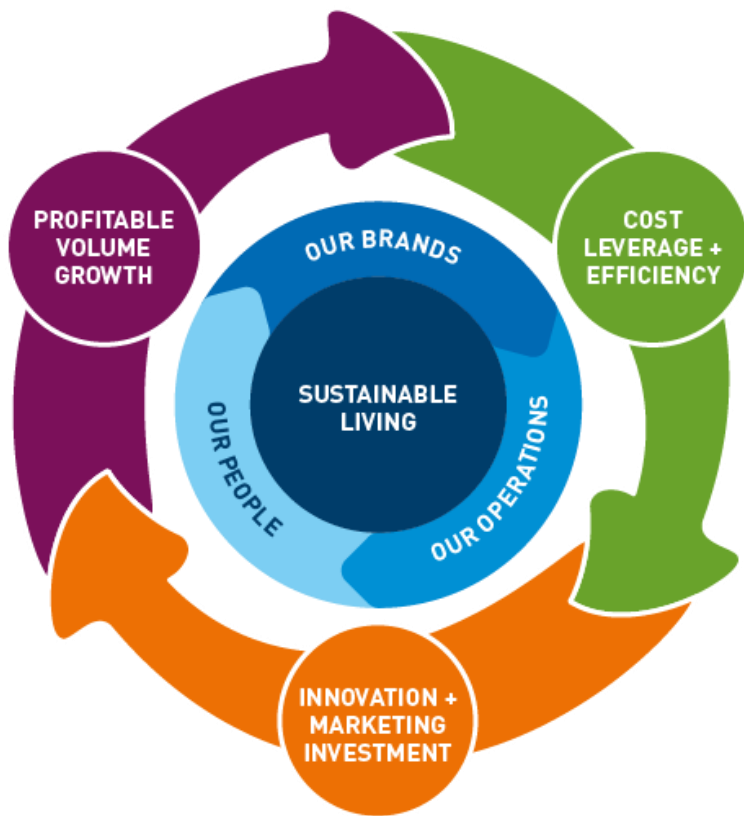
OPPORTUNITIES FOR WOMEN

INCLUSIVE BUSINESS

A photograph showing the silhouettes of a person riding a bicycle and two other people standing on a grassy hill. The scene is set against a bright, clear sky with a large sun in the upper center, creating a strong backlight effect. The foreground is filled with dark green grass.

SUSTAINABILITY WHAT WE SHOULD DO ?

SUSTAINABILITY IS BUSINESS STRATEGY



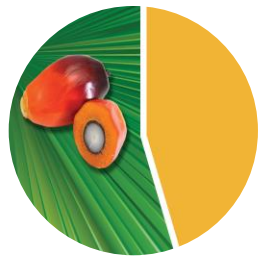
Inspiring Innovation

Inspiring Consumers

**Working with
customers/suppliers**

Working with partners

SUSTAINABILITY DRIVING VALUE



56%

of our agricultural raw Materials were sustainably sourced by 2017.

64B YEN

Cumulative cost avoidance made Made since 2008



Less Risk

More Growth



More Trust

Lower Cost

46%

Brands with purpose grew 46% faster than the rest of the business. It accounts for 70% of Unilever's growth.

Dove



BEN&JERRY'S



NO.1

Employer in 44 countries out of 60 that are hiring of new graduate.

